



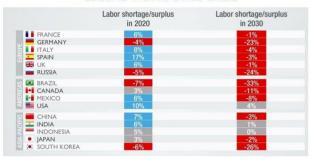


Group Activity:

Demographic Explosion Quiz
(pp. 19-20)



## **GLOBAL WORKFORCE CRISIS**



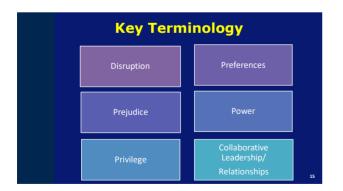












Traditional Leaders	Collaborative Leaders
Believe Power comes from their Position of Authority	Believe Power is greatest in a Collective Team
Maintain/protect ownership of information	Only share information and knowledge
Sometimes listen to suggestions and ideas from others	Encourage suggestions and ideas from their team members
Adhere to specific roles and responsibilities	Allow roles and responsibilities to evolve and flex
Fight fires and focus on symptoms	Seek to uncover the root causes of issues
Unilateral action	Guide and coordinate process
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## Benefits of Collaborative Relationships in the Workplace

- Build a bridge of trust
- Encourage the adoption of a shared purpose
- Foster diversity and an inclusive environment
- Accept and encourage initiative
- · Share information, not hoard it
- Create transparency in decision-making
- Understand that conflict can be constructive

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## Group Activity—Building Relationships Amidst Power, Privilege, Preferences

- At your tables, read the case you are assigned and identify key issues.
   Determine who will play the roles identified. Designate one or two people as observers to provide feedback.
- Before you start, quickly review the Key Elements of Building Collaborative Relationships and the Benefits. Try to implement these elements into your discussion.
- Conduct a live discussion among the people involved. As part of your discussion using collaborative relationship behaviors, identify the solutions you would implement to resolve the situation.
- Identify someone to complete the worksheet provided.
- Be prepared to share with the larger group.

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## **Group Debrief**

- What were some of your assumptions or views about the case?
- How did power, preference, and privilege show up in the discussions?
- How did you practice the key elements of collaborative relationship building?
- How might this scenario be a disruptor to your organization?

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